2020 has been a year unlike any other. As the entire community adapts and shifts to the ever-changing situation surrounding the COVID-19 pandemic, City leaders have worked to prepare a budget for 2021 that continues to invest in the community, but also observes responsible spending in light of economic conditions.

2021 Budget Goals

New Initiative
» An embedded social worker will be part of the team of the Coon Rapids Police Department.

Background
The police department has experienced a significant increase in mental health calls over the last 10 years. As an example, police responded to 1174 mental health-related calls in 2019, up from 780 calls in 2018. To assist in this specialty area of policing, the Coon Rapids Police Department has developed a plan to work in partnership with “People, Inc.” – an approved contractor within Anoka County - to “embed” a social worker within the department. This would be a shared position with the Blaine Police Department that would connect people quickly and efficiently to community resources and services related to mental health. The social worker will also be available to assist on calls in the field on a limited basis. The department currently has one officer assigned to conduct proactive and reactive follow up visits involving mental health-related calls, in an effort to connect citizens in need of services with community resources. However, a social worker embedded in the department will have additional access to information and resources to help those experiencing a mental health crisis. This position would work in tandem with the current assigned officer, to be a proactive, efficient team in helping those involved in a mental health crisis access the help they need. By offering more assistance to services, the goal is to reduce the amount of repeated calls for police response.

Provide Outstanding Service to the Community
» Increase City staff by two officers in the police department and one in the fire department to handle increasing call volumes.
» Continue to offer online services for paying bills, pulling permits, senior services programming and more to provide convenient resources for residents.

Invest in Physical Assets & Infrastructure
» Reconstruct 6.6 miles of streets.
» Invest in water, sewer and storm drain infrastructure.
» Continue the strong street sealcoating program to extend the life of streets.
» Close sidewalk gaps along three areas of Coon Rapids Boulevard and Springbrook Drive.
» Spend the remaining $1.5 million of Park Bond Referendum dollars on various trail improvements.

Redevelopment and Neighborhood Investments
» Continue efforts to redevelop Port Riverwalk with new housing.
» Invest in neighborhoods by continuing to offer the “Front Door” and “Home for Generations II” programs.
» Offer several loan programs to help homeowners invest in their properties.
Citywide Fund Expenditures

**GENERAL FUND—$33.8M:** The General Fund finances the widest range of essential public services in the City budget. Revenues in this fund are comprised of property taxes, intergovernmental aid, charges for services, licenses and permits, fines and forfeitures, interest earnings and a variety of other sources. Expenditures in this fund support the primary core of governmental services from administrative, financial and legislative functions to infrastructure, maintenance, recreation and public safety services.

**ENTERPRISE FUND—$20.8M:** Established to account for operations that are financed and operated in a manner similar to private business enterprises. Revenues are generated primarily through customer charges.

**SPECIAL REVENUE FUND—$2.8M:** Accounts for revenues derived from specific taxes or other earmarked revenue sources. The funds are usually required by statute, charter provision, or local ordinance to finance particular functions or activities of government.

**INTERNAL SERVICES FUND—$1.2M:** Accounts for the financing of goods or services provided by one department to other departments of the governmental unit.

**DEBT SERVICE FUND—$5.3M:** Established to identify and account for long-term, general obligation debt issued by the City other than Enterprise Fund debt which is accounted for in those funds. Repayment of issued debt in the form of principal and interest payments to bond holders is backed up by the full faith and credit of the government unit.

**CAPITAL PROJECTS FUND—$19.2M:** Finances capital improvement projects undertaken by the City. Projects in this category are financed primarily through debt issuance, special assessments, tax levies, tax-increment financing, intergovernmental aids and/or grants and dedicated fees.

### Tax Levy

<table>
<thead>
<tr>
<th></th>
<th>General Fund</th>
<th>Increase/(Decrease)</th>
<th>Total Funds</th>
<th>Increase/(Decrease)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>$22,326,158</td>
<td>5.42%</td>
<td>$29,405,461</td>
<td>4.15%</td>
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<tr>
<td>2021</td>
<td>$22,981,193</td>
<td>2.93%</td>
<td>$29,666,408</td>
<td>0.89%</td>
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</table>

### Full Time Employees

<table>
<thead>
<tr>
<th></th>
<th>Civilian Employees</th>
<th>Fire</th>
<th>Police</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>136</td>
<td>31</td>
<td>65</td>
<td>232</td>
</tr>
<tr>
<td>2018</td>
<td>140</td>
<td>31</td>
<td>65</td>
<td>236</td>
</tr>
<tr>
<td>2019</td>
<td>141</td>
<td>31</td>
<td>65</td>
<td>237</td>
</tr>
<tr>
<td>2020</td>
<td>142</td>
<td>32</td>
<td>67</td>
<td>241</td>
</tr>
<tr>
<td>2021</td>
<td>142</td>
<td>33</td>
<td>69</td>
<td>244</td>
</tr>
</tbody>
</table>

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- **51,500** Police Calls for Service
- **2,250** Fire, hazardous conditions, malfunctioning alarm or other calls
- **4,600** Medical Calls
- **38,500** Participants in City-Funded Senior Activities
- **2.22 Billion** Gallons of Water Pumped

**-2019 Data-**
How is the General Fund Spent?

$27,500,000 (81.3%) Personnel
$4,800,000 (14.2%) Charges & Services
$1,300,000 (3.8%) Supplies
$174,000 (0.5%) Capital Outlay
$57,000 (0.2%) Other

General Fund & Capital Equipment Purchases

$770,000 Fire Engine #2
$400,000 2 Dump Trucks
$280,000 Street Maintenance Equipment
$240,000 Police Vehicles
$155,000 Replace Public Works Lift Truck
$100,000 Information Technology

WHY?
To replace aging equipment, invest in new equipment and enhance technology.

Facility Construction Fund

$200,000 Additional funds for preferred Recycling Center improvement project
$200,000 Citywide deferred maintenance items
$175,000 Phase I Citywide door access and security improvements
$210,000 LED lighting conversion for City Center, Public Works and Ice Center
$125,000 City sidewalk / landscape renovation
$50,000 Replace outdoor warning siren poles

WHY?
Maintain existing facilities, and invest in energy savings.

Capital Purchases in Enterprise Funds

$6,160,000 Upgrades to water, sewer and storm drainage infrastructure in street reconstruction areas
$420,000 New golf carts at Bunker Hills Golf Club
$2,450,000 Various well, pump, and water related infrastructure projects
$250,000 Design phase for new water tower (this money has been carried forward from prior years)
$1,000,000 Port Riverwalk Infrastructure

WHY?
Provide significant investment in water, sewer and road infrastructure, plus investments at the golf course.

Personnel Investment

2 POLICE OFFICERS
1 FIREFIGHTER
$260,500

WHY?
To handle increasing call volumes and enhance service.
What Departments Are Supported in the General Fund?

Property Tax Distribution

- School: 35%
- City: 33%
- County: 28%
- Miscellaneous Jurisdictions: 4%

Impact for Homeowners

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
<th>Change</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average Market Value</td>
<td>$230,800</td>
<td>$238,400</td>
<td>$7,600</td>
<td>3.29%</td>
</tr>
<tr>
<td>Homestead Exclusion</td>
<td>($16,468)</td>
<td>($15,784)</td>
<td>($684)</td>
<td>-4.15%</td>
</tr>
<tr>
<td>Taxable Market Value</td>
<td>$214,332</td>
<td>$222,616</td>
<td>$8,284</td>
<td>3.87%</td>
</tr>
<tr>
<td>Gross City Tax</td>
<td>$862</td>
<td>$869</td>
<td>$7</td>
<td>0.81%</td>
</tr>
</tbody>
</table>

*based on $200,000 home value for the 2020 tax year.

Park Bond Update

The remaining $1.5 million of the Park Bond Referendum dollars will be used in 2021 to finish trail improvements in the city. All other Park Bond improvement projects have been completed. Voters approved $17.4 million in 2013 that helped to renovate nine existing parks, build one new park and build six new trail connections.

MESSAGE FROM THE MAYOR

The 2021 budget is designed to continue to invest in the needs of the city and its residents, while keeping in mind the challenging year we have just experienced with the COVID-19 pandemic. As you will see there is a modest increase in the budget - designed to enhance service delivery around public safety, which the City Council felt was an important investment. Aside from the small personnel investment, other core priorities are addressed in this budget: reconstructing 6.6 miles of streets and additional sealcoating; investments in sewer and water infrastructure; investments in equipment and facilities; investments in parks and trails as well as other services vital to our community and its future.

Many exciting things are currently happening in our city. Construction in Port Riverwalk is underway, turning a once vacant area into a vital new housing community. Funds from the Bonding Bill will help the Recycling Center expand its operations and improve service delivery, and allow the City to continue to proceed with plans for a full access interchange for Trunk Highway (TH) 610 at East River Road. These projects all represent tremendous opportunities for our city.

While we, as a City Council, felt it was important to maintain a modest budget for 2021, we also felt it was important to secure our community’s future for continued success. On behalf of the Coon Rapids City Council, we hope the proposal before you meets your expectations for our community, and provides priority spending where it is needed most.

Jerry Koch

Read the complete budget online at [www.coonrapidsmn.gov/citybudget](http://www.coonrapidsmn.gov/citybudget)